



# Tax Transformation

Building a Tax Function fit for the future



KPMG's Tax Transformation services help companies to proactively design and build **how** they deliver tax requirements in a world where **what** they need to deliver is ever changing. We are helping companies to design leading tax functions with a focus on people, process, technology, and governance, while also seeking to address tax risk, reputation, and compliance.

## Why transform?

The world is evolving and digitizing at pace and tax functions need to transform to keep up. The environment tax leaders operate in has dramatically changed. Economic uncertainty is pressuring companies to cut costs and drive efficiencies; and tax authorities continue to innovate how they administer and collect tax using technology and data.

Frequently seen triggers for Tax Transformation can include:

- End-to-end operations or finance transformation
- New legislative and/or regulatory requirements such as real-time reporting or e-invoicing
- ERP system changes
- Internal and/or external audit findings
- Changes in key tax or finance personnel
- Budget pressures
- Mergers and acquisitions activity

## Potential benefits of transforming

 Optimize costs	 Drive efficiencies	 Streamline processes
 Improve financial reporting accuracy	 Predict and identify problems	 Gain a holistic view of tax activities
 Keep pace with regulatory change	 Adapt to changing business needs	 Enhance decision making

# KPMG can help

Tax Transformation starts with a clear tax vision and strategy aligned to the business objectives of the wider organization. KPMG Powered Enterprise Tax can help you design and implement a leading tax operating model to enable you to realize value while you manage tax risk, reputation, and compliance. For functional transformation, an efficient target operating model should extend beyond the traditional people-process-technology layers. The KPMG Target operating model includes six design layers:

## Governance

What is your strategy and how do you implement it?



## Functional process

How can you optimize, standardize and integrate your processes?



## Performance insights and data

How does your team and performance compare to competitors and what decisions can this inform?



## People

How do you structure your team to meet tax rules efficiently and effectively?



## Technology

How can technology be used to underpin your strategy and improve efficiency and control?



## Service delivery model

What is the best delivery model to support the organizations overall strategy and ensure compliance?



# Contacts

To find out how KPMG Tax Transformation can add value to you and your organization, please speak with your local KPMG member firm contact or reach out to one of the contacts listed below:



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