The Impact of Transfer Pricing on Business and Tax Compliance



Chang Mei Seen
Executive Director | KPMG in Malaysia

Kishanthini S. Soundra Rajan
Tax Manager | KPMG in Malaysia

Tax Summit 2026 – Johor | 29 October 2026

Malaysia Transfer Pricing Guidelines on Controlled Financial Transactions: Intra-Group Loans ("MFTIL")

- Aimed at addressing specific transfer pricing requirements for intra-group loans as mentioned in Chapter 9 of the Malaysia Transfer Pricing Guidelines 2024 ("MTPG 2024")
- Requirements in the MFTIL are effective for loans entered into on or after 31 July 2026
- Taxpayers can apply the MFTIL in reviewing existing controlled financial transactions and make voluntary disclosures where necessary



KPMG

© 2026 KPMG Tax Services Sdn. Bhd, a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Document Classification: KPMG Public

Intercompany financing

Provides financing

Parent Co Berhad ("Parent Co") → **Sub Co Sdn Bhd ("Sub Co")**

- Parent Co is the holding company of Sub Co.
- Parent Co provides financing to Sub Co in August 2026.

What are the arm's length considerations?

- An agreement should be in place.
- What is the arm's length interest rate?
- Is that all?



KPMG

© 2026 KPMG Tax Services Sdn. Bhd, a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Key developments

01

Increased focus on debt vs. equity analysis

02

Determining arm's length interest rate

03

Stronger documentation expectations

© 2025 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

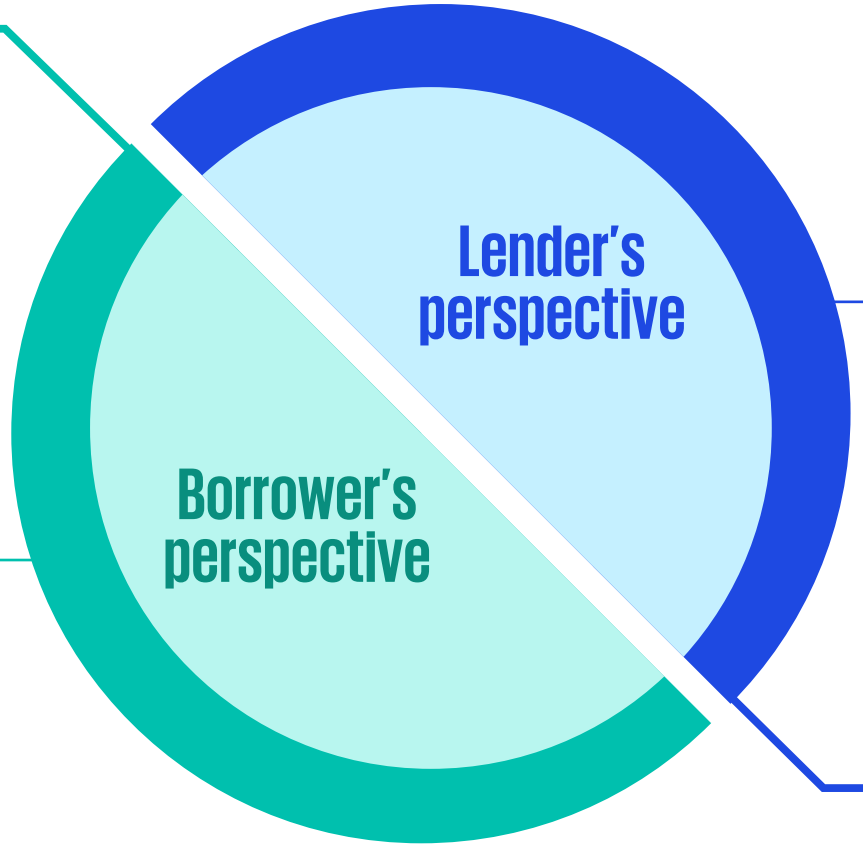
Why controlled financial transactions may create tax issues?

Issues

- Higher / excessive interest incurred
- Payment made to lender should not be treated as “interest” (as substance of the transaction after delineation is equity in nature)

Impact

- Higher interest rate claimed
- No or low taxable income
- No or low tax paid
- Surcharges or penalty



Issues

- Interest free loans / advances / financial assistance
- Not at arm’s length rate

Impact

- No or low interest income reported
- No or low taxable income
- No or low tax paid
- Surcharges or penalty

KPMG

© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Document Classification: KPMG Public

Increased focus on debt vs. equity analysis



© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Increased focus on debt vs. equity analysis

- In order to determine the arm's length interest rate for a controlled financial transaction, the taxpayer must first accurately delineate the financial transaction.
- Delineation is important to determine whether the financial transaction is a debt or equity transaction.
- This is to ensure that substance prevails over form.

Where the purported loan does not exhibit characteristics of a genuine loan, the Inland Revenue Board of Malaysia ("MIRB") may recharacterise the transaction as an equity contribution, resulting in disallowance of interest deductions and additional tax payable / surcharge.



KPMG

© 2026 KPMG Tax Services Sdn. Bhd, a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Increased focus on debt vs. equity analysis

Debt vs. equity analysis

- Debt vs. equity assessment is the first step in assessing intra-group financing
- Largely align with the OECD recommendations, with expanded requirements to include accounting and tax treatment
- Consideration of the borrower's financial background and credit risk in assessing the economic substance of the loan
- Common criteria (non-exhaustive) for comparing debt and equity are set out in the following slides. The existence of any single criterion is insufficient to classify a financial transaction as either equity or debt. It is important to weigh the combination of criteria together with other relevant facts and circumstances.



KPMG

© 2026 KPMG Tax Services Sdn. Bhd, a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Criteria for comparing debt vs. equity

Criteria	Debt	Equity
1. Existence of a legal obligation to repay	Fixed and enforceable obligation to repay principal and interest	No obligation to repay, repayment depends on profits or discretion of the management
2. Fixed maturity date	Repayment scheduled on a specific date or upon demand	No fixed maturity date; perpetual or redeemable at issuer's discretion
3. Expectation of return	Interest is predetermined, independent of borrower's profitability	Return depends on profits / dividends; not fixed
4. Ranking upon liquidation or dissolution	Ranks as a creditor (before equity holders)	Ranks as equity (after debt obligations)
5. Participation in management or control	No participation in the borrower's management	Usually includes voting rights or influence in management

KPMG

© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Document Classification: KPMG Public

Criteria for comparing debt vs. equity

Criteria	Debt	Equity
6. Right to enforce repayment	Enforceable in courts as a debt contract	Legal recourse is limited; depends on the residual claims
7. Treatment in accounting and financial reports	Classified as liability (loan)	Classified as equity
8. Tax treatment under the relevant tax laws	Treated as interest-bearing loan	Treated as capital contribution or equity
9. Intent of the parties	Intent to create a debtor-creditor relationship	Intent to create ownership interest

KPMG

© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Intercompany financing

Provides financing

Parent Co Berhad ("Parent Co") → **Sub Co Sdn Bhd ("Sub Co")**

- Parent Co is the holding company of Sub Co
- No agreement available hence no enforceable obligations and rights
- No documentation on the intention of the parties at the onset
- Amount due from is classified as assets in Parent Co's balance sheet
- Amount due to is classified as liabilities in Sub Co's balance sheet



KPMG

© 2026 KPMG Tax Services Sdn. Bhd, a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Determining arm's length interest rate



© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Determining arm's length interest rate

Generally, there are two methods:

01

Comparable Uncontrolled Price ("CUP") method

02

Cost of funds method

© 2025 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Determining arm's length interest rate

CUP Method

- Arm's length interest rates determined based on the facts and circumstances of the transaction: borrower's credit rating, loan-specific terms and conditions, and other relevant comparability factors.

- Possible benchmarks*:
  - Publicly available bond yields
  - Loan market data
  - Interbank lending rates
  - Commercial loans obtained by the taxpayer or its related group entities from independent lenders

* with necessary comparability adjustments

© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Determining arm's length interest rate

Cost of Funds Method

- Lender's borrowing expenses in acquiring the capital for lending, including:
  - costs associated with borrowing funds
  - expenses to arrange and service the loan
  - relevant risk premium or profit margin
- Appropriate for external funding via associated intermediaries, with observable borrowing rates
- Internal funds carry opportunity cost (e.g. fixed deposit)
- Agency / intermediary functions should exclusively reflect their own costs and risks

KPMG

© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Determining arm's length interest rate

A simplified method was introduced to reduce the compliance burden of taxpayers

Simplified method

- Simplified method is not mandatory
- Election of applying either of the following prescribed rates published by Bank Negara Malaysia ("BNM") in pricing intercompany loans:
  - Deposit Rate – refers to average fixed deposit rate ("FD rate")
  - Average Lending Rate ("ALR")
- Eligibility criteria
  - Capital of an intra-group loan is not borrowed from one entity and transferred from the original borrower to the ultimate borrower
  - Specific criteria for each prescribed rate

KPMG

© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Determining arm's length interest rate

Simplified method – eligibility criteria

Deposit Rate (FD rate)

a. The taxpayer is not in the business of borrowing and lending

b. The interest income from the intra-group loan is taxed under paragraph 4(c) of the ITA

c. The source of the loan is from taxpayer's internal funds

d. The loan is denominated in Ringgit Malaysia

e. The aggregate amount of intra-group loan in the YA does not exceed RM50million; and

f. The taxpayer only engages in intra-group loan with associated person resident in Malaysia.

Average Lending Rate (ALR)

a. The taxpayer is not in the business of borrowing and lending

b. The interest income from the intra-group loan is taxed under paragraph 4(c) of the ITA

c. The loan is denominated in Ringgit Malaysia; and

d. The aggregate amount of cross border intra-group loan in the YA does not exceed RM50million.

KPMG

© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Practical Challenges 1A

Provides RM30 million loan

Parent Co Berhad ("Parent Co") → **Sub Co Sdn Bhd ("Sub Co")**

Internal funds

Meets the criteria to apply the Simplified Method

Which rate can be applied under the Simplified Method?

A. FD rate

B. ALR

C. Can choose either FD rate or ALR



KPMG

© 2026 KPMG Tax Services Sdn. Bhd, a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Practical Challenges 1B

Provides RM30 million loan

Parent Co Berhad ("Parent Co") → **Sub Co Sdn Bhd ("Sub Co")**

Internal funds

Parent Co is a **listed** investment holding company filing 60FA return, and the interest income from the intra-group loan is taxed under paragraph 4(a) of the ITA.

Can the Simplified Method be applied?

A. Yes

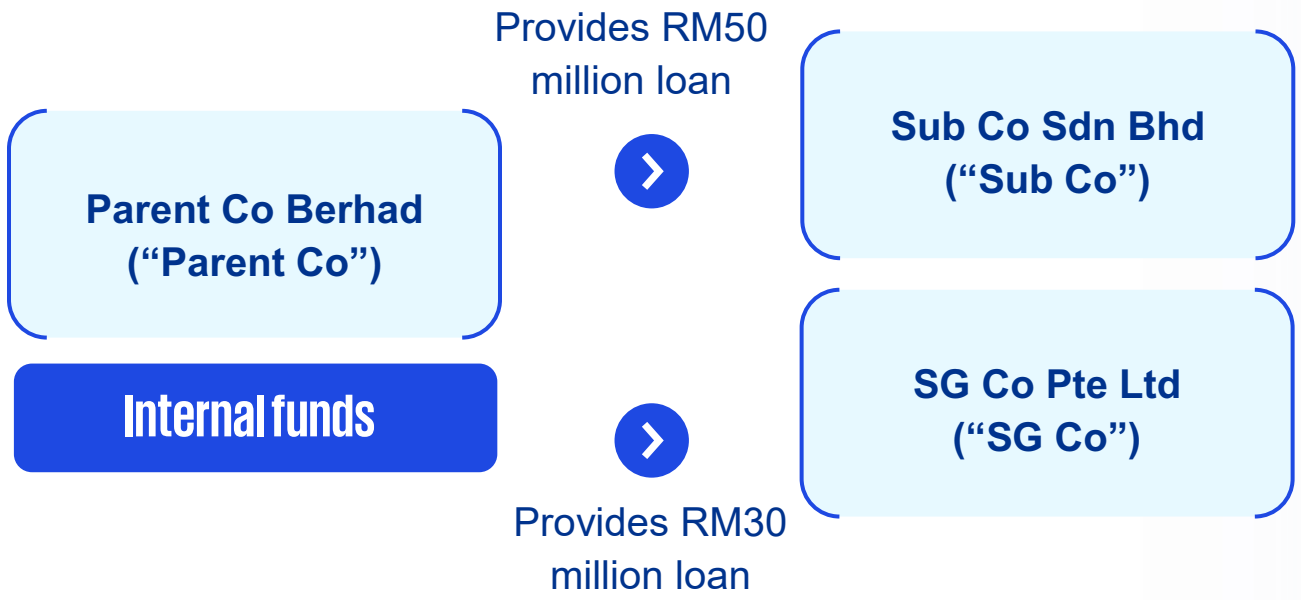
B. No



KPMG

© 2026 KPMG Tax Services Sdn. Bhd, a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Practical Challenges 2A



Meets the criteria to apply the Simplified Method

Which rate can be applied under the Simplified Method?

A. ALR

B. FD rate



© 2026 KPMG Tax Services Sdn. Bhd, a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Practical Challenges 2B

Parent Co Berhad ("Parent Co")

Internal & external funds

Provides RM50 million loan → **Sub Co Sdn Bhd ("Sub Co")**

Provides RM30 million loan → **SG Co Pte Ltd ("SG Co")**

Meets the criteria to apply the Simplified Method

Which rate can be applied under the Simplified Method?

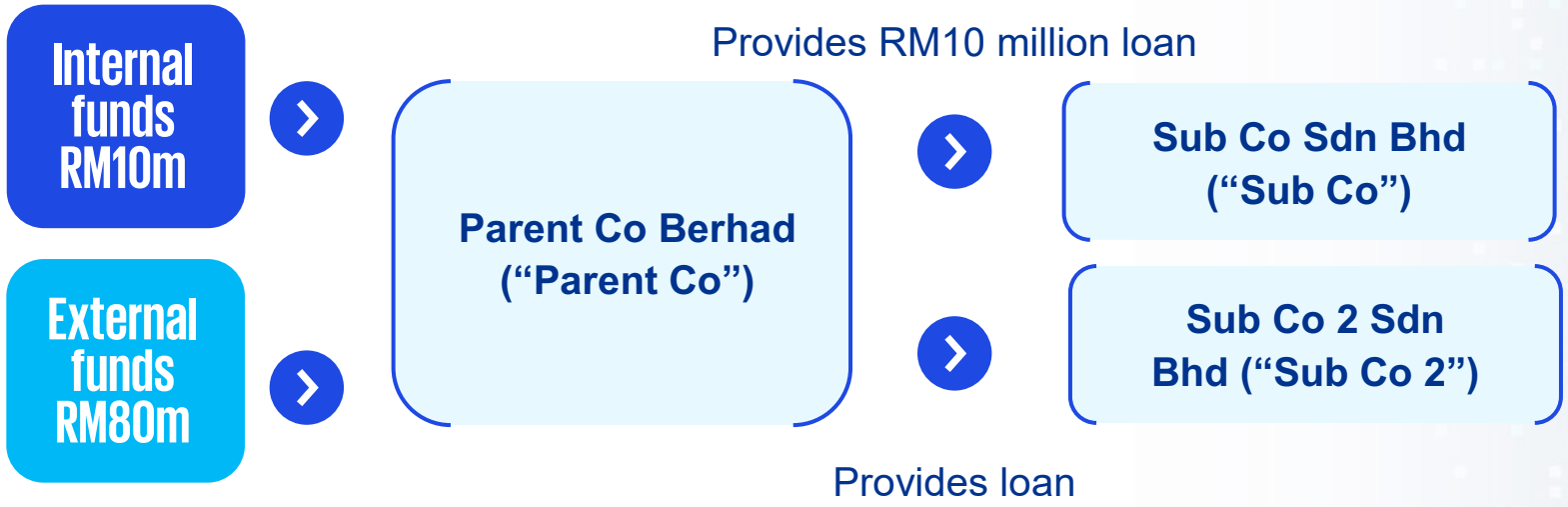
A. ALR

B. FD rate



© 2026 KPMG Tax Services Sdn. Bhd, a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Practical Challenges 3



Can the Simplified Method be applied?

Loan from Parent Co to	Fund origin	Which rate?
Sub Co	Internal	A. FD B. ALR
Sub Co 2 (intention?)	External	A. ALR B. Not eligible



© 2026 KPMG Tax Services Sdn. Bhd, a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Practical Challenges 4

Provides RM30 million loan

Provides RM30 million loan

Parent Co Berhad ("Parent Co") → **Sub Co Sdn Bhd ("Sub Co")** → **SG Co Pte Ltd ("SG Co")**

Internal funds

Can the Simplified Method be applied?

Loan from	Parent Co to Sub Co	Sub Co to SG Co
	Yes	No
		Yes



KPMG

© 2026 KPMG Tax Services Sdn. Bhd, a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Stronger documentation expectations



© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Stronger documentation expectations

- Supporting evidence for intra-group loans, including loan agreements, credit assessments, comparability analyses and evidence supporting the chosen pricing

- Arm's length interest rates established through the most appropriate pricing method, other than simplified method, are allowed to be reviewed once every three years, provided that all facts and circumstances remain unchanged

- Documentation to demonstrate eligibility to elect the simplified method:
  a. A copy of the agreement
  b. Confirmation that the source of intra-group loans is from the company's internal funds
  c. Confirmation of currency, amount and loan terms
  d. Confirmation that the company is not in the business of borrowing and lending
  e. Proof that the loan is denominated in Ringgit Malaysia and, where applicable, that the loan amount does not exceed the stipulated threshold
  f. Proof that the interest rates applied, either the deposit rate or the ALR, are based on the official publication of BNM or MIRB website.

KPMG

© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Key Takeaways



© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Key takeaways for the way forward

Transfer Pricing is forward-looking, not a year-end outcome

- **Plan**: Establish an appropriate transfer pricing policy to accurately delineate the intra-group loan and determine the arm's length interest rate at the time of entering into the transaction
- **Implement**: Consistently apply the transfer pricing policy
- **Document**: Prepare and maintain relevant supporting documentation and analyses
- **Review**: Test outcomes against the policy and make adjustments where appropriate



© 2026 KPMG Tax Services Sdn. Bhd, a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.



© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Some or all of the services described herein may not be permissible for KPMG audit clients and their affiliates or related entities.

kpmg.com.my/TaxBusinessSummit

The information contained herein is of a general nature and is not intended to address the circumstances of any particular individual or entity. Although we endeavor to provide accurate and timely information, there can be no guarantee that such information is accurate as of the date it is received or that it will continue to be accurate in the future. No one should act on such information without appropriate professional advice after a thorough examination of the particular situation.

The KPMG name and logo are trademarks used under license by the independent member firms of the KPMG global organization.

© 2026 KPMG Tax Services Sdn. Bhd., a company incorporated under Malaysian law and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved.

Document Classification: KPMG Public